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## KEYNOTE ARENA

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10.20 – **Welcome from the Meeting Chair**  
10.30 **Sam Staincliffe**, Co-Founder, UPLIFT360



10.30 – **Ministerial Opening Address**  
10.50 **James Cartlidge MP**, Minister of State,  
Minister for Defence Procurement



10.50 – **Keynote Address**  
11.15 **Andy Start**, Chief Executive, DE&S



**Keynote Address**  
11.15 – **Victoria Cope**, Commercial Director, Function  
and Enterprise, Ministry of Defence,  
Defence Digital Commercial



11.35 – **DASA and its Role in  
Defence Innovation**  
12.00 **Anita Friend**, Head of DASA



12.00 – **Keynote Address**  
12.25 **Allen Antrobus**, Chair of the Security  
and Defence Committee, UK Space



12.35 – **Keynote Address**  
13.00 **Dr. Simon Dakin**, Director, Integrated Battlespace  
Operating Centre, DE&S



**Integrating Intelligence  
to Deliver Defence Availability**  
13.00 – **Ewan Sime**, Procurement & Supply Chain  
Director Land and **Jonathan Morley**, Director  
Material Availability Services,  
Babcock International



**Panel Debate – A UK Defence  
Supply Chain Manifesto**  
*Hosted by: Andrew Kinniburgh,  
Director General, Make UK Defence*  
13.20 – Panel includes: **Prof Trevor Taylor**, RUSI;  
14.00 **Stephen Lewis**, Capital Offset Services Ltd,  
**Max Baldwin**, Vice President, Government Solutions  
International & **John Gardner**, Make UK Defence Consultant

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## INFRASTRUCTURE & ESTATES ZONE

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TETRA TECH

10.40 – **Generative AI in Regulated Environments**

11.00 **Alex Grainger**, Head of Geospatial, Tetra Tech

11.00 – **Supplier Relationship Management Strategy**

11.20 **Lee Taylor**, DIO Supplier Relationship Management, DIO

**Using DFMA to Support DIO Delivery  
of Single Living Accommodation  
in a Programmatic Way**

11.30 – **Hershil Patel**, Associate Director, Arcadis

**Creating Collaborative Advantage  
through Alliancing**

12.00 – **Chris Ward**, Deputy Commercial Head, Defence Estate  
Optimisation Portfolio (DEOP) & **Karen Carter**, Assistant  
Head of Commercial, Major Programmes & Projects (MPP)

**Whole Life Carbon Assessment –  
Driving More Sustainable Capital Projects**

12.30 – **Christian Betts**, Arcadis Head of Cost and Commercial  
Management, Places, UK & **Andy Tims**, Arcadis Whole  
Life Carbon Lead – Places UK & Ireland

**DIO's Approach to Major Projects  
and Programmes**

13.30 – **Ben Leil**, Head of Commercial / Deputy Director, DIO

**The Pipeline of AWE Infrastructure  
Investments to Deliver the  
UK Replacement Warhead**

14.00 – **Andrew McNaughton**, Executive Director,  
Capital Programme, AWE

**Fuel Asset Risks**

14.30 – **James Skinner**, Associate Director, Environmental REDS  
Group and **Darcy Lane**, Managing Director, REDS Group

**Net Zero Carbon Lite or Net  
Zero Carbon on a Budget**

14.50 – **Alan Fogarty**, Partner, Sustainability, Cundall and  
15.10 **Keith Richardson**, Principal Engineer & Defence Sector  
Lead, Cundall

**Panel discussion: From Ambition to Reality:  
Tackling Key Issues to delivering  
Sustainability on the Defence Estate**

Hosted by **ADS Group**. Panel includes: **Will Masters**  
Sales Leadership for Sustainability, Co-Chair DSF CCS  
Building & Construction WG; **Rebecca Jones**  
FMC Infra Strategy Policy Deputy Head, Co-Chair DSF  
CCS Building & Construction WG; **Keith Yarham**, Chair  
of Infrastructure Group at ADS and Director Defence and  
Aviation Galliford Try

## SCIENCE & INNOVATION ZONE

11.15 – **Dstl: Contracting for the Future  
through R-cloud**  
11.35 **Suzanne Carlisle**, Senior Commercial Manager, Dstl

11.45 – **Funding Opportunities with DASA**  
12.05 **Tom Adamson**, DASA Innovation Partner

**Growing the Opportunity for industry  
in the UK Replacement Warhead**  
12.15 – **Ian Crotch**, Programme Director,  
Replacement Warhead, AWE

**From Innovation to Impact: Making Defence  
Intellectual Property and Knowledge Assets  
go Further**  
12.45 – **Sandy Fisher John**, Commercialisation Manager,  
Ploughshare; **Iain Miller**, CEO, Presymptom;  
13.05 **Rob Gordon**, Commercial Director, Riskaware

13.15 – **Regional Defence and Security Clusters**  
13.35 **Mark Darvill**, Defence Industry Partner DASA

13.45 – **How Innovate UK Business  
Connect Supports Innovation**  
14.05 **Paul Lacey**, Innovate UK Business Connect

14.15 – **Why Startups Matter:  
Accelerating Innovation with SMEs**  
14.35 **Jamie Meighan**, CEO, UPLIFT360

**Innovation at Thales and the Role  
of Small & Diverse Businesses**  
14.45 – **Trevor Woolven**, Complex & Autonomous  
Systems Research Lead, Thales

15.10 – **Unleashing The UK's Innovation Capability  
to Support our National interests**  
15.30 **Hetti Barkworth-Nanton**, CEO, Ploughshare

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# The UK's Leading Defence Procurement & Supply Chain Event

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## DIGITAL AND TECH ZONE



10.50 – **Ai Enabled Predictive Maintenance**  
11.10 **Lucy Primmer**, DE&S Data Scientist &  
**Tom Simpson**, DE&S Product Owner

11.20 – **Cyber Threats and Countermeasures to Generative AI**  
11.40 **Scott Bartlett**, Head of Capability Development, Cyber Security and Resilience, Leonardo

11.50 – **Commercial X**  
12.10 **Dina Kakaras**, Deputy Director Commercial Software and Cloud Services, Ministry of Defence, Defence Digital

12.20 – **AI Reality, What Organisations are Doing Right Now and How they Do it**  
12.40 **Paul Brook**, Pre-Sales Specialist Director, Dell

12.50 – **Cultivating Successful Relationships: Nurturing and Developing Effective Supplier Engagement within Defence Digital**  
13.10 **Catherine Proudlove**, SME Lead, Defence Commercial & **Tee Taylor**, Defence Digital Commercial, Head of Business Partnering and Enterprise Relationship Management

13.20 – **Space/Military Technology Future Pipeline**  
13.40 **Lee Rimmer**, Defence Digital Commercial Director, Delivery and Programmes, Ministry of Defence, Defence Digital Commercial

13.50 – **Building a Safety Net for Ai-Powered Software Development**  
14.10 **Henri Hämäläinen**, Head of Advisory Services, Eficode

14.20 – **Mastering Talent: STEM Talent Optimisation for Cost and Time Efficiencies**  
14.40 **Joel Forrester**, Client Solutions Director, Guidant Global

14.50 – **How We Are Using Spiral Development for Remotely Piloted Air Systems**  
15.10 **Simon Holford**, Head of Remotely Piloted Air Vehicles

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## SUPPLY CHAIN ZONE

BAE SYSTEMS

10.25 – **The Importance of Collaboration – Partnering with Purpose**  
10.45 **Neil Jackson**, Group Senior Sustainable Procurement Manager, BAE Systems

10.50 – **KBR Sustainable Procurement Journey**  
11.10 **Stewart Morris**, Director, Strategic Sourcing, KBR and **Emma Page**, Sustainable Supply Chain Management, KBR

11.15 – **Sustainability on the Edge – Drawing on New Technology to Build Operational Advantage in a Changing World**  
11.35 **Victoria Doherty**, Group Head of Electrification and Sustainability Engagement, QinetiQ

11.40 – **Navigating Supply Chain Risks in a Complex Geopolitical Landscape**  
12.00 **Nicola Passariello**, CAMS Financial Crime Practice Lead, Moody's Analytics

12.05 – **Change for the Better - How to Secure a Competitive Advantage**  
12.25 **Harriet Wollerton**, ADS Service Director and **Colin Hart**, ADS Competitiveness Director

12.30 – **Delivering Certainty in an Uncertain World**  
12.50 **Andrew Edwards**, Senior Transformation Director, DHL Supply Chain UKI

12.55 – **The Alliance Approach to Delivering the UK Army's Future Land Industrial Strategy**  
13.15 **Cal White**, Subcontract Programme Manager, Rotary & Missions Systems, Lockheed Martin

13.35 – **Managing Risk in the Supply Chain**  
13.55 **Pete Cavell**, Supplier Management Team, Submarine Delivery Agency (SDA)

14.00 – **How Procurement Contributes to the Ever-Evolving Defence Industry**  
14.20 **Stephen Carter**, Product Marketing Director, iValua

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## SUPPLY CHAIN ZONE

BAE SYSTEMS

14.25 – **How to do Business with Boeing**  
14.45 **Matt Eagle**, Senior Manager – Fixed Wing Supply Chain Management, Boeing Defence UK

14.50 – **Logistic Resilience in a Real World Setting**  
15.10 **Adam Jones**, Director of Business Development and Sector Strategies, Unipart Logistics

15.15 – **Supply Chain Opportunities with Airbus**  
15.35 **Martin Lee**, Space Program Procurement Manager, AIRBUS

## PROCUREMENT ACT SKILLS ZONE

10.30 – **Understanding the Key Changes between DSPCR and the Procurement Act 2023**  
11.00 **Sharon Croome**, Consultant, PASS Procurement

11.10 – **Implementing the Procurement Act in the MOD**  
11.40 **Alex Holden**, Comms & Engagement Manager and **Ben English**, Procurement Reform Deputy Head, Ministry of Defence

11.50 – **Masterclass in Public Procurement**  
12.20 **Ian Schollar**, Head of Teaching and Learning, CIPS

12.30 – **Defence and Security Specific Derogations**  
13.00 **Ben English**, Procurement Reform Deputy Head, Ministry of Defence

13.10 – **Single Source Defence Procurement (Schedule 10 of the Proc Act 2023)**  
13.40 **Sharon Croome**, Consultant, PASS Procurement

13.50 – **Social Value 2 years on**  
14.20 **Quincey Ankrett & Elizabeth Newman-Earl**, Founder, e50K

14.30 – **Competitive Procedures and Frameworks**  
15.00 **Sharon Croome**, Consultant, PASS Procurement

15.10 – **Contract Notices and Transparency**  
15.40 **Sharon Croome**, Consultant, PASS Procurement



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10.40 – 11.00 **Fit for Defence: How to Succeed in the Defence Sector****Make UK Defence**, Steve Hill11.10 – 11.30 **How UKDSE Can Help SMEs Trade Internationally****UK Defence and Security Exports (UKDSE), Department for Business and Trade representative**11.40 – 12.00 **Doing Business with Defence****Catherine Proudlove**, SME Lead, Defence Commercial and John Kite, MOD Supply Chain Development Team Leader12.10 – 12.30 **How the Export Support Team can help SMEs Export****Capt Fiona Parkin**, Export Support Team Specialist Advisor, SO3 Engineers, UKDSE (UK Defence and Security Exports), Department for Business and Trade12.40 – 13.00 **Accessing Defence Sector Opportunities with DCI****Scott Zonfrillo**, Senior Business Development Manager, Defence Contracts International (DCI)13.10 – 13.30 **Strategic Partnerships with Industry****Alex Barnett**, Innovation Team leader, DE&S13.40 – 14.00 **An Introduction to the Export Control Joint Unit and UK Export Controls****Jake Williams**, Head of Business Awareness, ECJU (Export Control Joint Unit), Department for Business and Trade & **Adrian Bond**, Head of UK Engagement Team, ECJU14.10 – 14.30 **Driving the SME & Mid-Tier Agenda in UK Defence****Andrew Kinniburgh**, Director General, Make UK Defence14.40 – 15.00 **Update on The Cyber Security Model****Phil Blunden**, Asst Head, Cyber Supply Chain Security15.10 – 15.30 **Category Management: An Update for the Defence Enterprise****Lee Smith**, Planning, Capability and Delivery Lead, Commercial, DstlPRIME CONTRACTORS  
ENGAGEMENT VILLAGES ADS

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Bringing together key Prime Contractors currently engaged within the delivery of MOD projects, allowing visitors to book appointments for 1-2-1 meetings.

Please note appointment are booked on a first come, first served basis and are limited to one appointment per delegate. Visit the relevant zone to book your appointment

Infrastructure & Estates  
Prime Contractor VillageScience & Innovation  
Prime Contractor VillageEquipment & Supplies  
Prime Contractor Village

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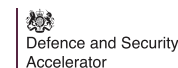


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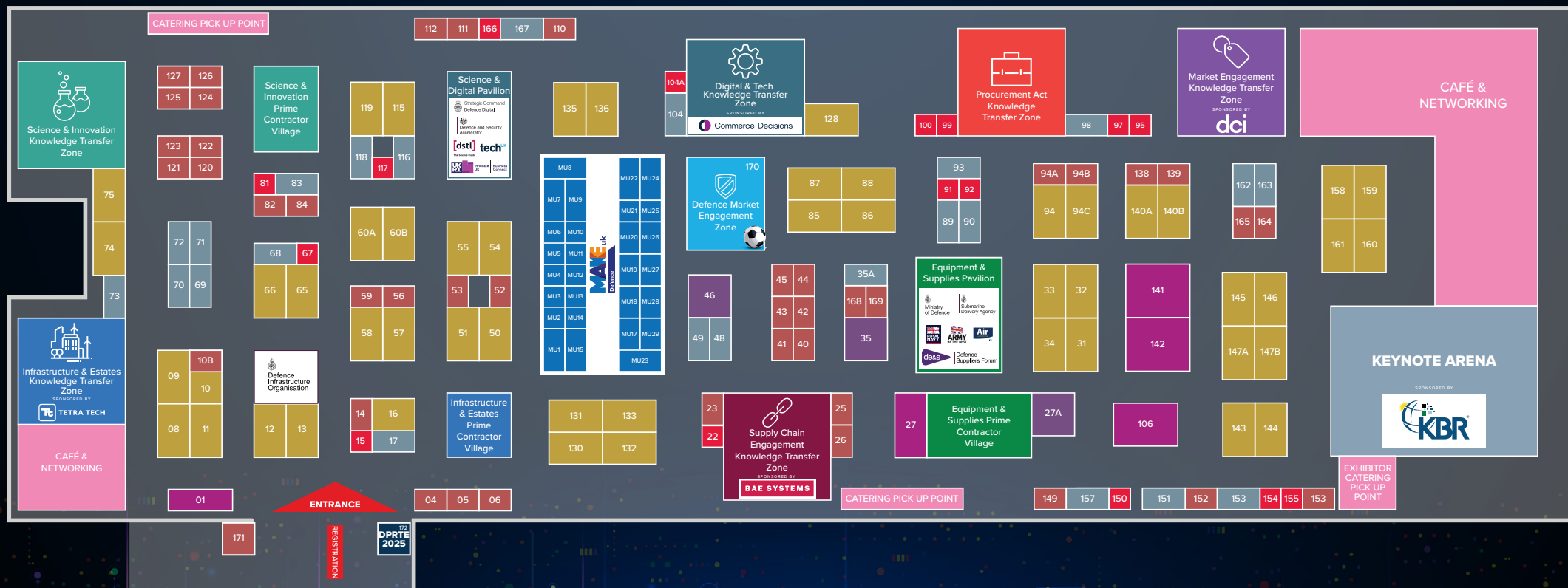
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## EXHIBITOR LIST

247 National	150	DefendTex Limited	116	Lowe UK	81	Schneider Electric	11
445 Technology	MU14	Denchi Group Ltd	40	Luso Electronics	126	Sealey Group	91
Adler and Allan	60A	<b>Desider Magazine</b>	<b>42</b>	Lyreco UK and Ireland	123	Secure Systems & Technologies Ltd	55
<b>ADS</b>	<b>5</b>	<b>DHL Supply Chain</b>	<b>132</b>	<b>Make UK Defence</b>	<b>MU23</b>	Securiclad Ltd	MU29
Airey Miller LTD	143	Doing Business with MOD	ESP	<b>Make UK Defence</b>	<b>MU8</b>	<b>Service Graphics Ltd</b>	<b>50</b>
Akhter Computers Limited	99	Dormor Machine	MU26	Marshall	31	Skanska UK	130
Alker - Harsh Environment Fibre Optics	83	DPORTE 2025 EXHIBITOR BOOKINGS	172	Martin's Rubber	23	Softcat Plc	57
AMP Power Protection	82	<b>Dstl</b>	<b>SDP</b>	McAndrew Martin	112	Solid Print3D	94
Apache iX Limited	53	Dutypoint Ltd	157	Metartec Ltd	161	Southern Power Tools	97
Apogee Associates	127	Dyer & Butler	160	MGS Technical Plastics Ltd	124	Specialised Canvas Services	101
Aquila	85	Dyer Engineering Limited	MU19	Micrometric	MU4	Spincraft I Standex Engineering Technologies Group	MU7
<b>Arcadis</b>	<b>58</b>	Eastern Shires Purchasing Organisation	45	Microsystem Support (MSS)	95	Spinwell	164
AWE	131	<b>Eficode UK Ltd</b>	<b>115</b>	Mitie	74	Structural Surveys Uk	73
Axnes Wireless Intercoms	155	EIZO Limited	MU17	MKC Training Services Limited	25	<b>Submarine Delivery Agency</b>	<b>ESP</b>
<b>Babcock Land Defence</b>	<b>27A</b>	Elma Electronic UK LTD	MU10	<b>MOD: Defence Cyber Protection Partnership</b>	<b>111</b>	<b>Supply2Defence</b>	<b>170</b>
<b>BAE Systems</b>	<b>49</b>	Eric Wright Partnerships	138	<b>Moody's Analytics</b>	<b>128</b>	Sweet Projects	65
BakerHicks	68	Euroquartz Ltd	44	MV Commercial	94c	<b>Tech UK</b>	<b>SDP</b>
Banner	151	Evertz	139	Nexus Industrial Memory	166	Techmodal	165
Barrett Steel Ltd	133	Evolve Commercial	98	NINE23	140B	Telent Technology Services Ltd	54
Bastion Security Products	10	Expromet Technologies Group Ltd	125	Nurture Landscapes	163	<b>Tetra Tech</b>	<b>9</b>
BeaverFit Special Operations Equipment (SOE)	141	Extron	16	ODU UK Ltd	152	<b>Thales</b>	<b>84</b>
BioMarine Services Limited	121	Exyte Hargreaves	71	Oldham Engineering	MU27	The Typhoon Anchor Peg (TAP) Ltd	67
Bold Valuable Tech	158	Filtronic	56	<b>PASS Procurement</b>	<b>170</b>	Thinklogical – A Belden Brand US	93
Bowyer Engineering	MU22	<b>FlamePro</b>	<b>8</b>	Perfect Bore	MU9	<b>TIA Group</b>	<b>108</b>
boxxe & Dell Technologies	142	<b>Frontline Command - Air</b>	<b>ESP</b>	Pict Ventures Limited	100	Tivoli Group Ltd	6
BPL Engineering Group Ltd	MU5	<b>Frontline Command - Army</b>	<b>ESP</b>	Portakabin Ltd	1	tlmNexus Ltd.	90
Bureau Veritas	72	<b>Frontline Command - Navy</b>	<b>ESP</b>	Princeps Electronics Limited	88	Toray Textiles Europe Ltd	MU20
<b>Cadence Marketing</b>	<b>170</b>	Future Software	162	Proelium Law	MU25	Totum	Vehicle/171
Cadmidium Services Limited	51	G W Martin & Co Ltd	MU13	Proelectric Services Limited	14	TriMech Enterprise Solutions	94A
Castle Precision	MU6	Galliford Try	12	QCC Global	140A	TWI Metals	MU11
CDS Defence & Security	33	Glider Technology	69	QinetiQ	159	<b>UK Defence &amp; Security Exports and Export Control Joint Unit</b>	<b>144</b>
Cembre	MU15	GTA Containers	41	Qpercom	117	Unicut Precision	169
Cherry & White	106	<b>Guidant Global</b>	<b>60B</b>	Quality Precision Electronics	MU1	<b>Unipart</b>	<b>34</b>
<b>CIPS - Chartered Institute of Procurement and Supply</b>	<b>52</b>	H&S Tool Holdings Limited	27	Radiocom Systems Ltd	86	Universal Networks uk Ltd	MU28
CMCA (UK)	89	Hellios Information	MU24	RBSL	120	Veitchi Flooring Ltd	15
<b>Commerce Decisions Limited</b>	<b>22</b>	Independent Forgings & Alloys Ltd.	MU12	RedboxVR Ltd	110	VIAVI Solutions	104
Cosworth	167	Ingleton Wood LLP	48	<b>REDS Group</b>	<b>35</b>	Willmott Dixon	70
<b>Crown Commercial Service</b>	<b>26</b>	<b>Innovate UK Business Connect / Knowledge Transfer Network/SBRI</b>	<b>SDP</b>	Reds10	66	Winslow Adaptics	35A
<b>Cundall</b>	<b>46</b>	<b>Ivalua</b>	<b>149</b>	Rexel	75	<b>Women Empowering Defence</b>	<b>26A</b>
<b>Cyber Essentials</b>	<b>170</b>	Jaltek	MU18	Rezizt Products Ltd	4	<b>Women in Defence UK</b>	<b>43</b>
D&B Facades	92	Jarvis Manufacturing Ltd	MU3	Richa with Nevis Marketing	87	WSP	59
Decathlon UK	145	JOLTS Consulting Limited	32	Ridge and Partners	17	XMA and Yubico	104a
<b>Defence and Security Accelerator</b>	<b>SDP</b>	Kier Construction	13	Riverbed Technology	154		
<b>Defence Contracts International (DCI)</b>	<b>170</b>	Konrad Technologies	135	RMG Cyber	122		
<b>Defence Digital</b>	<b>SDP</b>	LCM Environmental	153	ROCHESTER ELECTRONICS	146		
<b>Defence Equipment &amp; Support</b>	<b>ESP</b>	<b>Leonardo</b>	<b>136</b>	RUD Chains Ltd	MU21		
<b>Defence Infrastructure Organisation (DIO)</b>	<b>DIO</b>	LGSF global	168	Sandvik Osprey Ltd	MU2		
<b>Defence Online</b>	<b>170</b>	Light Steering Technologies Ltd	94B	Sayari	118		
<b>Defence Suppliers Forum</b>	<b>ESP</b>			SBFI	119		

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SDP – Science & Digital Pavilion

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MU – Make UK Pavilion